



**Finance & Operations Committee Meeting  
Transcript**

**October 7, 2021**

THE CHILDREN'S TRUST  
FINANCE AND OPERATIONS COMMITTEE MEETING  
"VIRTUAL MEETING VIA ZOOM WEBINAR WITH A QUORUM OF MEMEBERS  
PHYSICALLY PRESENT  
AND SOME MEMBERS ATTENDING VIRTUALLY"

The Children's Trust Finance and Operations  
Committee Meeting was held on October 7, 2021  
commencing at 9:30 a.m., with a quorum of members  
physically present and some members attending  
virtually. The meeting was called to order by Mark  
Trowbridge, Chair.

COMMITTEE MEMBERS:

Mark Trowbridge, Chair  
Gilda Ferradaz, Vice-Chair  
Dr. Magaly C. Abrahante (Zoom)  
Matthew Arsenault  
Constance Collins  
Rep. Juan Fernandez-Barquin  
Hon. Isaac Salver (Zoom)  
Kenneth Hoffman (Zoom)  
Leigh Kobrinski

- 1 STAFF:
- 2 Bevone Ritchie
- 3 Carol Brogan
- 4 Dane Minott
- 5 Felix Becerra
- 6 Imran Ali
- 7 James Haj
- 8 Jacques Bentolila
- 9 Joanna Revelo
- 10 Juana Leon
- 11 Juliette Fabien
- 12 Lisanne Gage
- 13 Lisete Yero
- 14 Lori Hanson
- 15 Muriel Jeanty
- 16 Natalia Zea
- 17 Sheryl Borg
- 18 Stephanie Sylvestre
- 19 Susan Marian
- 20 Wendy Duncombe
- 21 William Kirtland
- 22 Ximena Nunez
- 23
- 24
- 25

1 GUESTS:

2 Bill Pelham

3 Harvey Rodriguez

4 Harvey Rodriguez

5 Michele Watson

6 Leonie Hermantin

7 Ashley Shaw

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PROCEEDINGS

MR. TROWBRIDGE: Good morning to everybody. Welcome to our Finance and Operations Committee Meeting, October 7, 2021. We have a quorum present, so we're going to being the meeting. It's right at 9:31 a.m. I want to thank all of you who are able to join us today and for your input. We have quite a number of resolutions to review. And I want to thank all of you for your fantastic work over the last few months as we put together, along with staff, the budget. And of course, our unanimous support of our millage for the upcoming year. So I really appreciated all your input, conversation we had at both Trim Hearing Meetings. And I think you saw great support from across the entire Board. I look forward to getting to work now that we have a new budget as of October 1.

Muriel, do we have any public comments?

MS. JEANTY: No, Chair, we don't have any public comments.

MR. TROWBRIDGE: Thank you very much, Muriel. We have the approval of the July 7, 2021 Finance and Operations Committee Minutes. We have a summary of those minutes in your package.

Do we have a motion to approve those minutes as

1 presented?

2 MS. FERRADAZ: Moved, Ferradaz.

3 MR. TROWBRIDGE: Do we have a second?

4 MR. SALVER: I'll second it, Salver.

5 MR. TROWBRIDGE: Thank you, Isaac. Any other  
6 comments, corrections, additions, deletions?

7 Hearing none, please signify by saying "aye."

8 ALL: Aye.

9 MR. TROWBRIDGE: Any opposed? Motion carries.  
10 Thank you for approving the minutes of July 7th.

11 Like I mentioned, we have a number of  
12 resolutions, so I'm going to begin that process now.  
13 The first one is Resolution 2022-A: Authorization to  
14 enter into a sponsorship agreement with Actors'  
15 Playhouse at the Miracle Theatre Inc., for co-  
16 production and presenting sponsorship of the Young  
17 Talent Big Dreams talent search, in an amount not to  
18 exceed \$65,000.00, for a term of 12 months,  
19 commencing retroactively on October 1, 2021, and  
20 ending on September 30, 2022.

21 Is there a motion to approve?

22 MR. SALVER: I'll move it, Salver.

23 MR. TROWBRIDGE: Thank you, Isaac. And a second  
24 over there, thank you, Matthew.

25 Do we have any recusals?

1       So just a little bit of additional background,  
2 as you all know, this is an annual countywide  
3 performing arts competition, now entering its 12th  
4 year. And I hope many of you had a chance to watch  
5 that virtually just a few months ago. An incredible  
6 opportunity to highlight, showcase and develop the  
7 talent of our young people here in Miami-Dade County.  
8 Its open to youth and children of ages 8 to 17 who  
9 live in Miami-Dade County. And our partner in all of  
10 these 12 years has been Actors Playhouse, our 501c3  
11 partner in this process.

12       Is there any discussion?

13       Fantastic. We have a motion and a second and we  
14 have no recusals. All in favor of this Resolution  
15 2022-A, please signify by saying "aye."

16       ALL: Aye.

17       MR. TROWBRIDGE: Any opposition? Motion  
18 carries.

19       Thank you all very much and we look forward to  
20 continuing the relationship and partnership that we  
21 have with Barbara Stein and the team at Actors  
22 Playhouse.

23       The next Resolution is 2022-B: Authorization  
24 for a procurement waiver for training and  
25 professional development services to fund the Florida

1 International University (FIU) Center for Children  
2 and Families Miami International Child & Adolescent  
3 Mental Health (MICAMH) Conference to be held in-  
4 person in Miami on February 16-18, 2022, inclusive of  
5 free admission for providers affiliated with The  
6 Children's Trust, in an amount not to exceed  
7 \$50,000.00.

8 Is there a motion to approve?

9 MS. COLLINS: So moved, Collins.

10 MR. TROWBRIDGE: Thank you, Constance. Is there  
11 a second?

12 MS. FERRADEZ: I'll second it.

13 MR. TROWBRIDGE: Thank you. Is there any  
14 recusals?

15 DR. ABRAHANTE: I have a question.

16 MR. TROWBRIDGE: Yes, ma'am?

17 DR. ABRAHANTE: Yes, good morning, everyone.

18 MR. TROWBRIDGE: Good morning, Dr. Abrahante.

19 DR. ABRAHANTE: We have been working with the  
20 Center for Children and Families through the school  
21 district for a number of years and this is a  
22 conference that we look forward to. However, we are  
23 required to pay for admission for any school district  
24 employee that wants to participate in the conference.  
25 Is there any possibility to extend this courtesy to



1 some number of employees of the district?

2 MR. TROWBRIDGE: I'll refer that to staff.

3 Thank you very much, Dr. Abrahante.

4 Jim?

5 MR. HAJ: Mr. Chair, thank you. Lori, can you  
6 chime in a little bit. I know we had a waitlist last  
7 year. We have our providers. And one reason we  
8 increase the amount is because we had such a demand  
9 on it. I'm not exactly sure if we have the RSVP list  
10 ready or if there's any room.

11 MS. HANSON: Yeah, I would need to look at last  
12 year, but I know that in previous years, we had  
13 included some school system mental health staff in  
14 our registrations that we paid. But I don't know if  
15 last year it was tighter with the numbers, because we  
16 do usually send the invitation to our funded programs  
17 first, then we also, of course, include Trust staff  
18 and Board members who are interested in attending.  
19 And then we do open it up to what we consider Trust  
20 affiliated, you know, entities.

21 So let me look back. I do think, actually, I'm  
22 not remembering that we had school system staff, but  
23 I can pull the list and see what we might have and  
24 then see if we can have some portion of that  
25 available. It probably won't be enough for

1 everybody.

2 DR. ABRAHANTE: No, no, of course. But if that  
3 is a possibility, it would be greatly appreciated.

4 Thank you.

5 MS. HANSON: Jim did mention, though, we did  
6 have a number of people that we had to turn away last  
7 -- it wasn't last year, but in 2020, early 2020 was  
8 when the last one happened, and we just ran out of  
9 available spaces. They were just full. They were --  
10 the conference was full. So that's why we did want  
11 to have some more spaces available for people this  
12 year. I think there's a high level of interest in  
13 the content, so I believe that people will be wanting  
14 to come. So I will check into that and get back to  
15 you, Dr. Abrahante.

16 DR. ABRAHANTE: Thank you.

17 MR. TROWBRIDGE: Thank you for the question, Dr.  
18 Abrahante, and thank you, Dr. Lori. Just a reminder  
19 the sponsorship supports a national 3-day  
20 Interdisciplinary Conference in Miami for leading  
21 experts, the best in their fields, present state of  
22 the art evidence-based prevention and treatment  
23 interventions for mental health and educational  
24 problems in children and adolescents. Offering  
25 keynote presentations, hands-on breakout workshops,

1 student poster sessions, and continuing education  
2 credits. Our \$50,000 sponsorship enables 200 Trust  
3 affiliated program staff to attend the conference at  
4 no cost.

5 Any other questions?

6 Seeing none, all in favor signify by saying

7 "aye."

8 ALL: Aye.

9 MR. TROWBRIDGE: Any opposed? The motion  
10 carries. Thank you all very much for your support.  
11 Dr. Abrahante, we will circle back with you on your  
12 open question.

13 DR. ABRAHANTE: Thank you.

14 MR. TROWBRIDGE: Next is Resolution 2022-C:  
15 Authorization to expend up to \$50,000.00 for  
16 Community Engagement Team support services in the  
17 Haitian community with Hermantin Consulting, LLC, for  
18 a term of 12 months, commencing retroactively on  
19 October 1, 2021, and ending September 30, 2022.

20 Is there a motion to approve this resolution?

21 MS. COLLINS: Collins, moved.

22 MR. TROWBRIDGE: Thank you, Constance. Is there  
23 a second?

24 DR. ABRAHANTE: Abrahante, second.

25 MR. TROWBRIDGE: Thank you, Dr. Abrahante. Are

1 there any recusals?

2 In partnership with The Children's Trust and  
3 Hermantin Consulting, LLC continues to help the  
4 Haitian American community design and implement  
5 cultural sensitive community driven projects and  
6 plans. The Children's Trust Community Engagement  
7 Team focuses on enhancing neighborhood conditions and  
8 building capacity to improve communal environmental  
9 factors for youth development. This is Resolution  
10 2022-C.

11 Are there any other comments or questions?

12 I believe this is a continuing agreement. We've  
13 been working with the team of Hermantin Consulting  
14 for a number of years and I think this is coming back  
15 for a renewal, taking us through September 30, 2022.

16 Seeing no additional questions, all in favor of  
17 Resolution 2022-C, please signify by saying "aye."

18 ALL: Aye.

19 MR. TROWBRIDGE: Any opposition, signifying no.  
20 The motion carries.

21 Resolution 2022-D: Authorization to accept a  
22 \$192,600.00 contribution from Miami Beach Chamber of  
23 Commerce Foundation, the fiscal agent for the City of  
24 Miami Beach and neighboring municipalities.

25 MR. SALVER: I'll move it.

1 MR. TROWBRIDGE: All right, we have a motion.

2 Is there a second?

3 MS. COLLINS: Second, Collins.

4 MR. TROWBRIDGE: We have a second. Any  
5 recusals?

6 This will allow us to negotiate and execute a  
7 contract renewal with Borinquen Medical Health  
8 Center, a funded school-based health provider, to  
9 provide behavioral health enhancements in all eight  
10 public schools in Miami Beach, at a cost equal to the  
11 same dollar amount for a term of nine months,  
12 commencing retroactively on October 1, 2021, and  
13 ending June 30, 2022. And I remind you, this is  
14 contingent upon receiving the \$192,600 in external  
15 funding from Miami Beach Chamber of Commerce  
16 Foundation and the City of Miami Beach.

17 Some of the funds are used to promote school-  
18 wide wellness initiatives, implement protocols, and  
19 ensure behavioral screenings are administered  
20 effectively and efficiently and respectfully.  
21 Support identified students and their families by  
22 linking them with appropriate clinical intervention  
23 and support services. Collaborate with various  
24 clinical teams and participating schools in the  
25 community and deliver culturally competent services

1 and support systems.

2 Any further discussion or comment on 2022-D?

3 DR. ABRAHANTE: Do I need to recuse because of  
4 the school's involvement?

5 MR. TROWBRIDGE: Good question. Dr. Abrahante,  
6 I will pull it over to Leigh to have her review that.

7 MS. KOBRINSKI: I'm sorry, I'm going to put it  
8 on staff because they seek opinions from the  
9 Commission on Ethics.

10 MR. HAJ: Dr. Abrahante, you do not need to  
11 recuse.

12 DR. ABRAHANTE: Thank you.

13 MR. TROWBRIDGE: Thank you, Dr. Abrahante.  
14 We'll look forward to your vote. Seeing no other  
15 questions, we'll move forward with a formal vote on  
16 2022-D. All in favor, please signify by saying  
17 "aye."

18 ALL: Aye.

19 MR. TROWBRIDGE: Any opposition?

20 Motion will carry. Thank you very, very much.

21 Resolution 2022-E: Authorization for the  
22 expenditure of dues for membership in the Florida  
23 Children's Council, Inc. (FCC) in a total amount not  
24 to exceed \$110,000.00 for a term of 12 months,  
25 commencing retroactively on October 1, 2021, and

1 ending September 30, 2022.

2 Is there a motion to support this resolution?

3 MR. SALVER: So moved, Salver.

4 MR. TROWBRIDGE: Thank you, Isaac. Is there a  
5 second?

6 MS. FERRADAZ: Second.

7 MR. TROWBRIDGE: Thank you, Gilda. Any  
8 recusals?

9 I think most of you know that we are a long-term  
10 member of the Florida Children's Council, a statewide  
11 nonprofit organization, whose members consist of all  
12 nine CSEs or the Children Services Council's,  
13 including Broward County, Kids Hope Alliance  
14 Jacksonville, CSE of Palm Beach County, CSE of Martin  
15 County, CSE of St. Lucie County, The Children's Trust  
16 of Alachua County, the Hillsborough Children's Board,  
17 Manatee Children's Services, and of course our  
18 Children's Trust.

19 And while I was chatting with Bill and Imran in  
20 our prep call, we had some growth in this area. As  
21 you know, a couple of other communities have  
22 approved, like we have in our Children's Trust, some  
23 additional. As I understand it, this is actually a  
24 little bit less money than we spent over the last few  
25 years and we now pay our prorated share. Good work

1 on that everybody and it's nice to see -- I think  
2 we've added, most recently, Hillsborough and Manatee.  
3 Is that correct? Leon County. So you'll hear about  
4 them in the next round. Fantastic. So we have a  
5 motion and a second.

6 Any further discussion?

7 Seeing none. All in favor, please signify by  
8 saying "aye."

9 ALL: Aye.

10 MR. TROWBRIDGE: Any opposed?

11 The motion will carry. Thank you all very much.

12 Next we have Resolution 2022-F: Authorization  
13 to enter into an agreement with Agencia Central LLC,  
14 and Webauthor, LLC, vendors selected from the Web  
15 Development Request for Qualification (RFQ) #2021-07  
16 and subsequent bid process to develop The Children's  
17 Trust contiguous web presence which includes  
18 www.thechildrenstrust.org, StayHome.Miami and  
19 www.trustcentral.org, for a term of 12 months,  
20 commencing retroactively October 1, 2021, and ending  
21 September 30, 2022, with an option to renew for two  
22 additional years, in a total amount not to exceed \$  
23 130,400.00, subject to annual funding appropriations.

24 May I ask for a motion for Resolution 2022-F?

25 MS. COLLINS: So moved.



1 MR. TROWBRIDGE: Thank you, we have a motion.

2 Do we have a second?

3 DR. ABRAHANTE: I'll second, Abrahante.

4 MR. TROWBRIDGE: Thank you, Dr. Abrahante.

5 Discussion?

6 DR. ABRAHANTE: I just have a quick question: is

7 the annual amount equally split between the two

8 agencies?

9 MR. HAJ: Dr. Abrahante, I'm going to ask

10 Stephanie to answer. Or Ximena.

11 MS. STEPHANIE: No, the amount is not split

12 equally between two agencies.

13 MR. TROWBRIDGE: That's correct, Stephanie.

14 It's \$50,000 for Agencia and \$80,000 for Webauthor,

15 LLC.

16 DR. ABRAHANTE: Okay, thank you.

17 MR. TROWBRIDGE: Thank you. Great question.

18 Apologies for that, Stephanie.

19 MS. STEPHANIE: No worries.

20 MR. TROWBRIDGE: It's also a little bit more

21 detailed in the resolution. This approves Agencia

22 Central, LLC and Webauthor, LLC for the development

23 of The Children's Trust new web presence. This

24 encompasses not only a website but an entire

25 electronic virtual community outreach strategy.

1 Email, SMS text messaging, and leveraging all of our  
2 social media accounts, in addition to our continuous  
3 website. It will be mobile responsive user  
4 experience. We're providing user centered  
5 information using the methods specified by the user.

6 Any other questions, discussion? This was done  
7 through a RFQ process, 2021-07, that was previously  
8 released.

9 Seeing no additional conversation, all in favor  
10 please signify by saying "aye."

11 ALL: Aye.

12 MR. TROWBRIDGE: Any opposition?

13 The motion will carry. Thank you very much.

14 We next move on to Resolution 2022-G:

15 Authorization for a procurement waiver for license  
16 and permit for the operation of The Children's  
17 Trust's information technology upgrade to Trust  
18 Central in support of care coordination and community  
19 referrals; and authorization to negotiate and execute  
20 a contract and related agreements with Webauthor.com,  
21 LLC, in a total amount not to exceed \$60,000.00 for a  
22 term of 12 months, commencing retroactively on  
23 October 1, 2021, and ending September 30, 2022.

24 Is there a motion to approve this Resolution  
25 2022-G?

1 MS. COLLINS: So moved.

2 MR. TROWBRIDGE: We have a motion. Is there a  
3 second?

4 MR. ARSENAULT: Second, Arsenault.

5 MR. TROWBRIDGE: Thank you, Matthew.

6 Any recusals?

7 Seeing none, we'll move into discussion. Family  
8 and Neighborhood Support Partnerships FFSP are due  
9 for a new competitor solicitation, which would then  
10 be released in early 2022. For the ongoing  
11 initiative, strategic planning over the past year,  
12 there have been a number of improvements identified  
13 to meet the needs of family and meet the required  
14 support of an enhanced centralized IT system. So  
15 this is one of the pillars of that process.

16 Any additional discussion, questions?

17 Matthew, please.

18 MS. STEPHANIE: Did Matthew ask his question?

19 MR. TROWBRIDGE: Oh, is your mic on, Matthew?

20 Sorry Stephanie, we did not have the mic on. He  
21 will start one more time.

22 MR. ARSENAULT: I'll start over.

23 MR. TROWBRIDGE: Go ahead, Matthew.

24 MR. ARSENAULT: One of the key components to  
25 this in the resolution is about data gathering. So

1 that's something that I think I look forward to with  
2 the RFP and future communications is just the  
3 strategy just using that to help aid us in making  
4 provider decisions and understanding impact and  
5 funding decisions as well in the future as part of  
6 that. Just because that's a key component. So I'm  
7 very supportive of investments in enhancing the Trust  
8 ability to get good data to help us, as Board  
9 members, to make decisions.

10 MR. TROWBRIDGE: Thank you, Matthew. Great  
11 question and comment. Other questions?

12 Seeing none, we'll move toward a formal vote.  
13 All in favor of Resolution 2022-G, please signify by  
14 saying "aye."

15 ALL: Aye.

16 MR. TROWBRIDGE: Any opposition?

17 The resolution carries and the motion is passed.

18 Resolution 2022-H: Authorization to extend the  
19 lease contract with The Children's Advocacy Complex,  
20 LLC, commencing November 22, 2021, and ending  
21 November 21, 2030.

22 May I have a motion to approve this extension  
23 for the lease contract?

24 MS. COLLINS: So moved.

25 MR. TROWBRIDGE: We have a motion. Is there a

1 second?

2 MS. FERRADAZ: Second.

3 MR. TROWBRIDGE: Thank you, Gilda. Any  
4 recusals?

5 Fantastic. We'll move into discussion. As most  
6 of you know, this is to extend the lease contract for  
7 our space here, Children's Trust. Approximately  
8 17,934 rentable square feet of air conditioned office  
9 space located at 3150 Southwest 3rd Avenue, the 8th  
10 Floor, generally known as the United Way of Miami-  
11 Dade Children's Advocacy Complex Building.  
12 Commencing November 22 -- running through November  
13 21. So you're looking at an additional nine years.  
14 It also includes 63 parking spaces.

15 On a particular note and thank the team here at  
16 The Children's Trust for the outstanding work they  
17 have done to negotiate and extend this lease. This  
18 past year we did not see an increase because we were  
19 somewhat remote. We don't see an increase in next  
20 year. And then what had used to be, I think, at two  
21 percent, is now between .5 percent and 1.5, until the  
22 very back of the lease, where I think its CPI. So  
23 well done with the staff to negotiate very boldly and  
24 extend our lease and our time here at the United Way.

25 Any other discussion? I think most of you know

1 we've had a number of presentations to this committee  
2 related to our path forward and future plans And  
3 this leaves us the ability to if we were to procure  
4 a building or different space, to step away from  
5 this. Imran, I think you told me its nine months?  
6 Nine month's notice.

7 Any other discussion? We have a motion and a  
8 second. It looks like we're going to be neighbors  
9 for a little while longer.

10 All in favor, signify by saying "aye."

11 ALL: Aye.

12 MR. TROWBRIDGE: Any opposition?

13 The motion carries, Resolution 2022-H is  
14 approved.

15 I'm going to give it to Jim in a moment, but I  
16 thought I would just ask Bill to give a quick update  
17 on our audit. I think most of you know this is the  
18 time of year when we begin to work with our auditors  
19 at Marcum and field work and other things, so that  
20 we'll have a full presentation sometime in probably  
21 2/1 to the full board.

22 Bill, if you want to give an update.

23 MR. KIRTLAND: Certainly. The time table and  
24 the audit always begins as it did this week, just  
25 after the fiscal year closes, September 30th, of

1 course. And we began with just an introductory  
2 meeting with our auditors, with a team that were  
3 familiar with that have conducted the audit for three  
4 years prior and now entering the fourth year, as you  
5 may remember, our FP for those services is for a 5-  
6 year term to be renewed for one more year.

7 So we were actually planning in our executive  
8 staff meeting yesterday, starting to think about --  
9 actually, it feels like we just did this yesterday,  
10 to me, but we're already thinking about when the time  
11 comes, when to solicit services for another round or  
12 another 5-year term of audit services in about a year  
13 and a half or so. So we of course are engaged with  
14 Marcum auditors, who have done a fine job doing our  
15 audit the past three years, and we just gave them a  
16 synopsis, I guess, of this past year and type of  
17 operational changes that may have occurred and any  
18 financial things that needed to be noted of.

19 And our field work will primarily take place in  
20 the month of December, just before the holidays, and  
21 then we come around the other side of the calendar  
22 year doing the field work wrap up and really  
23 preparing our annual financial statement report for  
24 presentation to this committee in March, before it  
25 comes for final approval to the Board Meeting later

1 that month.

2 MR. TROWBRIDGE: Fantastic. Thank you for that  
3 update. I'll just remind everybody, I believe that  
4 we have a five year limit when we work with our  
5 various audit firms. So when you talk about that  
6 solicitation, that would be our typical process of  
7 where we're seeking new representation at the end of  
8 that window. Perfect.

9 So, Jim, I'll pass it back over to you for the  
10 CEO report.

11 MR. HAJ: Mr. Chair, I'll start by first kicking  
12 it right back to Bill. Bill, can you bring an update  
13 on the financials.

14 MR. KIRTLAND: Well, as mentioned, what we're  
15 presenting today in our, as part of our agenda packet  
16 is the August 2021 financials. And even though we  
17 have just concluded September 30, it does take some  
18 time to close out that month with the number of  
19 outstanding invoices that we still have open in our  
20 system to receive from our provider contracts and  
21 provider services. It's a substantial amount that we  
22 typically have to recognize or reconcile in the final  
23 month.

24 But what we can tell from the August financial  
25 statements at this point is that we are essentially



1 within reach of what our expectations were for this  
2 year's performance as far as total expenditures. We  
3 have about nearly the same amount of expenditures at  
4 this point as we did last year, so we do, like I  
5 mentioned prior, expect a number of invoices based on  
6 our summer activities, both in quantity and volume of  
7 expenditures inside of those individual invoices to  
8 make up a significant portion of the expenses as we  
9 closeout.

10 So we don't see anything here that would deviate  
11 us from our five-year plan, as we've so often  
12 discussed in our committee meetings to ensure that  
13 our fund balance is properly managed and that we are  
14 adopting the proper millage rate and so forth. So  
15 from what we can see here is that we are essentially  
16 still on target.

17 MR. HAJ: Bill, thank you. And in your packet  
18 you have the quarterly CEO report on page 25. Spooky  
19 Symphony is going to be October 24th. We're pleased  
20 to announce that our own Chairman, Mark Trowbridge,  
21 will be MC'ing the event. It was in the email that  
22 we sent out. If Board members, you'd like to attend,  
23 please let us know so we can make accommodations.

24 In addition to our Board Meetings, scheduled  
25 Board Meetings for the remainder of this calendar

1 year, we have three committees coming up. There's an  
2 Early Childhood Committee Research Summit, which is  
3 November 4th. This is when the Early Childhood  
4 Research Project participants present back. In the  
5 past, we obviously didn't have it last year, but in  
6 this past, this is something that many of our Board  
7 members enjoyed. That will be November 4th from  
8 12:30 to 3:00.

9 Our Ad Hoc Early Childhood Committee is November  
10 9, 2021 from 9:00 to 12:00. Again, this is for the  
11 Ad Hoc members, but as always, all Board members are  
12 encouraged and invited to participate. And I think  
13 we're going to have speakers from the national level,  
14 state level, local level, and from the business  
15 community present. And then staff will also be  
16 presenting because the resos for Early Childhood will  
17 be coming in January. And the Racial Equity and  
18 Social Justice Ad Hoc Committee Meeting will be held  
19 on December 2, 2021.

20 Mr. Chair, thank you.

21 MR. TROWBRIDGE: Thank you, Jim.

22 Anything for the good of the order? Mr.  
23 Representative, how are you? I know we have a Board  
24 Meeting upcoming, so we will be moving these  
25 resolutions to the full Board for consideration at

1 that time. I appreciate your input and support in  
2 today's resolution. If no other matters before this  
3 -- comes before this committee, then we will take a  
4 motion to adjourn.

5 MR. SALVER: I'll move it, Salver.

6 MR. TROWBRIDGE: Thank you, Isaac. Is there a  
7 second?

8 MS. FERRADAZ: Second.

9 MR. TROWBRIDGE: Thank you, Madam Vice-Chair.  
10 Without opposition, we will stand adjourned. Thank  
11 you all very much.

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14 (Whereupon, at 10:00 a.m., the meeting was  
15 adjourned.)

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CERTIFICATE OF TRANSCRIPTION

The above and foregoing transcript is a true and correct typed copy of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge and belief.

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Christy Caldera, Transcriber  
October 27, 2021